

Arkansas Department of Higher Education

Annual Cost of Remediation Report

Fiscal Year 2014-15



Institutional Finance

December 2015

Arkansas Department of Higher Education

423 Main Street, Suite 400 Little Rock, AR 72201

REMEDIATION REPORT (5-YEAR SUMMARY)
ALL STUDENTS
Fiscal Year 2010-11 through 2014-15

Institution	Total Revenue					Total Expenditure				
	2010-11	2011-12	2012-13	2013-14	2014-15	2010-11	2011-12	2012-13	2013-14	2014-15
ASUJ	\$ 2,239,121	\$ 1,191,707	\$ 1,155,250	\$ 1,058,052	\$ 824,080	\$ 1,755,589	\$ 1,246,026	\$ 1,603,410	\$ 1,419,373	\$ 1,306,892
ATU	\$ 1,843,265	\$ 1,899,929	\$ 1,865,485	\$ 2,105,147	\$ 2,212,331	\$ 1,387,821	\$ 1,467,163	\$ 1,425,875	\$ 1,556,110	\$ 1,570,351
HSU	\$ 527,299	\$ 599,385	\$ 597,717	\$ 623,151	\$ 662,658	\$ 609,330	\$ 544,034	\$ 585,299	\$ 592,064	\$ 742,290
SAUM	\$ 1,066,666	\$ 960,315	\$ 770,339	\$ 910,940	\$ 876,612	\$ 1,244,390	\$ 1,087,993	\$ 924,185	\$ 985,619	\$ 961,834
UAF	\$ 307,136	\$ 258,125	\$ 258,779	\$ 195,388	\$ 252,060	\$ 627,419	\$ 473,708	\$ 390,677	\$ 410,105	\$ 370,742
UAFS	\$ 1,834,331	\$ 1,495,208	\$ 1,645,296	\$ 1,433,472	\$ 1,033,793	\$ 2,895,047	\$ 2,494,947	\$ 2,628,838	\$ 2,415,638	\$ 1,541,769
UALR	\$ 1,159,001	\$ 1,170,340	\$ 1,274,238	\$ 1,111,237	\$ 934,036	\$ 1,599,617	\$ 1,603,172	\$ 1,325,567	\$ 1,323,085	\$ 1,231,057
UAM	\$ 929,581	\$ 983,917	\$ 1,071,822	\$ 1,290,489	\$ 1,096,753	\$ 1,157,997	\$ 1,142,680	\$ 1,142,782	\$ 1,052,657	\$ 969,718
UAPB	\$ 1,556,274	\$ 1,257,315	\$ 1,104,799	\$ 816,645	\$ 662,320	\$ 2,841,450	\$ 2,355,356	\$ 1,916,991	\$ 1,266,298	\$ 1,224,411
UCA	\$ 982,707	\$ 952,292	\$ 1,446,359	\$ 1,301,852	\$ 1,393,951	\$ 1,430,729	\$ 1,264,980	\$ 1,593,844	\$ 1,484,985	\$ 1,485,547
Sub Total	\$ 12,445,380	\$ 10,768,533	\$ 11,190,083	\$ 10,846,372	\$ 9,948,596	\$ 15,549,389	\$ 13,680,057	\$ 13,537,469	\$ 12,505,934	\$ 11,404,610
ANC	\$ 272,953	\$ 383,133	\$ 259,725	\$ 211,918	\$ 202,347	\$ 1,502,215	\$ 1,847,421	\$ 1,370,014	\$ 1,072,177	\$ 1,210,322
ASUB	\$ 675,000	\$ 730,240	\$ 695,857	\$ 573,835	\$ 564,041	\$ 1,475,383	\$ 1,282,413	\$ 1,207,878	\$ 1,123,220	\$ 1,074,984
ASUMH	\$ 236,565	\$ 273,625	\$ 288,796	\$ 346,852	\$ 251,622	\$ 611,288	\$ 606,272	\$ 603,346	\$ 655,661	\$ 575,330
ASUN	\$ 90,525	\$ 119,610	\$ 170,240	\$ 212,900	\$ 246,960	\$ 388,716	\$ 574,733	\$ 566,656	\$ 854,059	\$ 710,664
BRTC	\$ 695,934	\$ 662,478	\$ 590,271	\$ 526,965	\$ 405,858	\$ 1,413,170	\$ 1,427,151	\$ 1,093,755	\$ 1,173,537	\$ 1,043,349
CCCUA	\$ 148,682	\$ 152,536	\$ 138,809	\$ 154,275	\$ 133,960	\$ 741,241	\$ 707,886	\$ 654,123	\$ 576,862	\$ 488,790
CoTO	\$ 247,485	\$ 200,399	\$ 183,967	\$ 226,752	\$ 219,181	\$ 977,735	\$ 904,629	\$ 911,328	\$ 631,601	\$ 581,660
EACC	\$ 163,831	\$ 407,933	\$ 362,771	\$ 254,268	\$ 214,560	\$ 567,129	\$ 1,159,858	\$ 1,039,173	\$ 961,550	\$ 847,041
MSCC	\$ 783,653	\$ 734,326	\$ 701,077	\$ 723,365	\$ 657,193	\$ 2,830,633	\$ 2,719,063	\$ 2,491,626	\$ 1,778,995	\$ 2,386,102
NAC	\$ 388,096	\$ 336,402	\$ 204,692	\$ 166,611	\$ 187,563	\$ 1,532,632	\$ 1,564,224	\$ 923,470	\$ 646,460	\$ 599,377
NPCC	\$ 851,606	\$ 969,892	\$ 422,389	\$ 625,067	\$ 561,823	\$ 1,685,298	\$ 1,744,607	\$ 869,570	\$ 1,304,527	\$ 1,121,343
NWACC	\$ 1,593,273	\$ 1,712,532	\$ 1,754,299	\$ 1,521,047	\$ 2,227,779	\$ 3,690,986	\$ 3,483,522	\$ 3,495,971	\$ 2,897,653	\$ 3,162,226
OZC	\$ 364,221	\$ 345,525	\$ 234,335	\$ 187,529	\$ 138,870	\$ 929,520	\$ 860,879	\$ 552,985	\$ 427,021	\$ 332,914
PCCUA	\$ 646,643	\$ 605,395	\$ 395,178	\$ 443,100	\$ 427,057	\$ 2,886,560	\$ 2,420,158	\$ 1,939,950	\$ 1,608,946	\$ 2,056,816
PTC	\$ 3,605,762	\$ 4,018,934	\$ 4,074,849	\$ 3,596,257	\$ 3,165,971	\$ 5,339,958	\$ 5,187,114	\$ 5,748,516	\$ 4,714,738	\$ 4,654,431
RMCC	\$ 175,842	\$ 155,942	\$ 133,755	\$ 144,080	\$ 138,546	\$ 734,038	\$ 563,684	\$ 469,077	\$ 420,538	\$ 448,670
SACC	\$ 634,439	\$ 512,594	\$ 372,034	\$ 320,556	\$ 286,135	\$ 1,539,518	\$ 1,277,923	\$ 1,036,304	\$ 798,724	\$ 702,612
SAUT	\$ 359,046	\$ 406,824	\$ 289,339	\$ 234,900	\$ 196,731	\$ 773,833	\$ 759,111	\$ 602,313	\$ 482,062	\$ 534,039
SEAC	\$ 794,808	\$ 722,074	\$ 579,258	\$ 553,003	\$ 444,350	\$ 1,588,390	\$ 1,162,894	\$ 1,332,863	\$ 1,383,311	\$ 1,125,427
UACCB	\$ 451,677	\$ 457,410	\$ 271,971	\$ 208,014	\$ 189,755	\$ 902,126	\$ 836,686	\$ 703,802	\$ 545,219	\$ 412,607
UACCH	\$ 222,956	\$ 257,651	\$ 367,366	\$ 278,060	\$ 243,833	\$ 787,695	\$ 808,097	\$ 1,026,935	\$ 900,381	\$ 800,163
UACCM	\$ 731,542	\$ 639,868	\$ 504,240	\$ 512,269	\$ 481,287	\$ 1,307,624	\$ 1,253,741	\$ 1,019,254	\$ 994,703	\$ 942,669
Sub Total	\$ 14,134,538	\$ 14,805,322	\$ 12,995,219	\$ 12,021,622	\$ 11,585,422	\$ 34,205,689	\$ 33,152,066	\$ 29,658,908	\$ 25,951,944	\$ 25,811,534
Grand Total	\$ 26,579,919	\$ 25,573,855	\$ 24,185,302	\$ 22,867,993	\$ 21,534,018	\$ 49,755,078	\$ 46,832,124	\$ 43,196,377	\$ 38,457,878	\$ 37,216,144

**ANNUAL REMEDIATION REPORT
ALL STUDENTS
Fiscal Year 2014-15**

Institution	Total Revenue	Direct Expenditures	Indirect Expenditures	Total Expenditure	General Revenue Subsidy	Gen. Rev. % of Total Exp.
ASUJ	\$ 824,080	\$ 838,030	\$ 468,861	\$ 1,306,892	\$482,811	36.94%
ATU	\$ 2,212,331	\$ 477,398	\$ 1,092,953	\$ 1,570,351	\$0	0.00%
HSU	\$ 662,658	\$ 234,613	\$ 507,678	\$ 742,290	\$79,632	10.73%
SAUM	\$ 876,612	\$ 410,156	\$ 551,678	\$ 961,834	\$85,222	8.86%
UAF	\$ 252,060	\$ 142,112	\$ 228,631	\$ 370,742	\$118,683	32.01%
UAFS	\$ 1,033,793	\$ 775,282	\$ 766,487	\$ 1,541,769	\$507,976	32.95%
UALR	\$ 934,036	\$ 447,042	\$ 784,015	\$ 1,231,057	\$297,021	24.13%
UAM	\$ 1,096,753	\$ 415,929	\$ 553,789	\$ 969,718	\$0	0.00%
UAPB	\$ 662,320	\$ 378,144	\$ 846,266	\$ 1,224,411	\$562,091	45.91%
UCA	\$ 1,393,951	\$ 776,534	\$ 709,012	\$ 1,485,547	\$91,596	6.17%
Sub Total	\$ 9,948,596	\$ 4,895,239	\$ 6,509,371	\$ 11,404,610	\$1,456,015	12.77%
ANC	\$ 202,347	\$ 535,266	\$ 675,056	\$ 1,210,322	\$1,007,974	83.28%
ASUB	\$ 564,041	\$ 495,868	\$ 579,116	\$ 1,074,984	\$510,943	47.53%
ASUMH	\$ 251,622	\$ 254,893	\$ 320,438	\$ 575,330	\$323,708	56.26%
ASUN	\$ 246,960	\$ 329,027	\$ 381,637	\$ 710,664	\$463,704	65.25%
BRTC	\$ 405,858	\$ 540,102	\$ 503,246	\$ 1,043,349	\$637,491	61.10%
CCCUA	\$ 133,960	\$ 218,086	\$ 270,704	\$ 488,790	\$354,830	72.59%
CoTO	\$ 219,181	\$ 355,608	\$ 226,051	\$ 581,660	\$362,479	62.32%
EACC	\$ 214,560	\$ 217,145	\$ 629,896	\$ 847,041	\$632,481	74.67%
MSCC	\$ 657,193	\$ 427,197	\$ 1,958,904	\$ 2,386,102	\$1,728,908	72.46%
NAC	\$ 187,563	\$ 321,851	\$ 277,525	\$ 599,377	\$411,814	68.71%
NPCC	\$ 561,823	\$ 404,355	\$ 716,988	\$ 1,121,343	\$559,520	49.90%
NWACC	\$ 2,227,779	\$ 1,162,939	\$ 1,999,287	\$ 3,162,226	\$934,448	29.55%
OZC	\$ 138,870	\$ 157,701	\$ 175,212	\$ 332,914	\$194,043	58.29%
PCCUA	\$ 427,057	\$ 692,083	\$ 1,364,733	\$ 2,056,816	\$1,629,760	79.24%
PTC	\$ 3,165,971	\$ 1,948,479	\$ 2,705,952	\$ 4,654,431	\$1,488,459	31.98%
RMCC	\$ 138,546	\$ 234,211	\$ 214,458	\$ 448,670	\$310,124	69.12%
SACC	\$ 286,135	\$ 272,079	\$ 430,533	\$ 702,612	\$416,477	59.28%
SAUT	\$ 196,731	\$ 185,066	\$ 348,973	\$ 534,039	\$337,308	63.16%
SEAC	\$ 444,350	\$ 405,993	\$ 719,434	\$ 1,125,427	\$681,077	60.52%
UACCB	\$ 189,755	\$ 158,379	\$ 254,228	\$ 412,607	\$222,852	54.01%
UACCH	\$ 243,833	\$ 346,748	\$ 453,415	\$ 800,163	\$556,330	69.53%
UACCM	\$ 481,287	\$ 424,621	\$ 518,048	\$ 942,669	\$461,382	48.94%
Sub Total	\$ 11,585,422	\$ 10,087,699	\$ 15,723,834	\$ 25,811,534	\$14,226,111	55.12%
Grand Total	\$ 21,534,018	\$ 14,982,938	\$ 22,233,206	\$ 37,216,144	\$15,682,126	42.14%

**ANNUAL REMEDIATION REPORT
FIRST TIME ENTERING FRESHMAN
Fiscal Year 2014-15**

Institution	Total Revenue	Direct Expenditures	Indirect Expenditures	Total Expenditure	General Revenue Subsidy	Gen. Rev. % of Total Exp.
ASUJ	\$ 394,205	\$ 400,878	\$ 224,283	\$ 625,161	\$230,956	36.94%
ATU	\$ 868,069	\$ 187,320	\$ 428,850	\$ 616,170	\$0	0.00%
HSU	\$ 445,069	\$ 157,576	\$ 340,978	\$ 498,553	\$53,484	10.73%
SAUM	\$ 360,342	\$ 168,600	\$ 226,774	\$ 395,374	\$35,031	8.86%
UAF	\$ 114,479	\$ 64,544	\$ 103,838	\$ 168,382	\$53,903	32.01%
UAFS	\$ 444,956	\$ 333,690	\$ 329,905	\$ 663,595	\$218,639	32.95%
UALR	\$ 251,812	\$ 120,520	\$ 211,367	\$ 331,887	\$80,075	24.13%
UAM	\$ 414,617	\$ 157,238	\$ 209,355	\$ 366,593	\$0	0.00%
UAPB	\$ 413,092	\$ 235,851	\$ 527,821	\$ 763,671	\$350,579	45.91%
UCA	\$ 679,226	\$ 378,379	\$ 345,478	\$ 723,857	\$44,631	6.17%
Sub Total	\$ 4,385,867	\$ 2,204,595	\$ 2,948,648	\$ 5,153,243	\$767,376	14.89%
ANC	\$ 55,838	\$ 147,706	\$ 186,281	\$ 333,987	\$278,150	83.28%
ASUB	\$ 177,866	\$ 156,368	\$ 182,620	\$ 338,988	\$161,122	47.53%
ASUMH	\$ 56,906	\$ 57,646	\$ 72,470	\$ 130,116	\$73,209	56.26%
ASUN	\$ 88,620	\$ 118,069	\$ 136,948	\$ 255,017	\$166,397	65.25%
BRTC	\$ 117,198	\$ 155,963	\$ 145,320	\$ 301,284	\$184,086	61.10%
CCCUA	\$ 36,042	\$ 58,676	\$ 72,833	\$ 131,509	\$95,467	72.59%
CoTO	\$ 66,567	\$ 108,001	\$ 68,654	\$ 176,655	\$110,088	62.32%
EACC	\$ 90,144	\$ 91,230	\$ 264,641	\$ 355,871	\$265,727	74.67%
MSCC	\$ 193,774	\$ 125,959	\$ 577,584	\$ 703,543	\$509,769	72.46%
NAC	\$ 71,173	\$ 122,130	\$ 105,310	\$ 227,441	\$156,268	68.71%
NPCC	\$ 128,614	\$ 92,566	\$ 164,135	\$ 256,702	\$128,087	49.90%
NWACC	\$ 644,411	\$ 336,394	\$ 578,317	\$ 914,711	\$270,300	29.55%
OZC	\$ 26,916	\$ 30,566	\$ 33,960	\$ 64,525	\$37,610	58.29%
PCCUA	\$ 133,346	\$ 216,099	\$ 426,130	\$ 642,229	\$508,883	79.24%
PTC	\$ 609,782	\$ 375,287	\$ 521,180	\$ 896,467	\$286,685	31.98%
RMCC	\$ 29,754	\$ 50,299	\$ 46,057	\$ 96,355	\$66,601	69.12%
SACC	\$ 72,541	\$ 68,978	\$ 109,149	\$ 178,127	\$105,586	59.28%
SAUT	\$ 49,183	\$ 46,267	\$ 87,243	\$ 133,510	\$84,327	63.16%
SEAC	\$ 128,628	\$ 117,524	\$ 208,257	\$ 325,781	\$197,154	60.52%
UACCB	\$ 57,570	\$ 48,050	\$ 77,130	\$ 125,181	\$67,611	54.01%
UACCH	\$ 76,990	\$ 109,485	\$ 143,165	\$ 252,650	\$175,660	69.53%
UACCM	\$ 201,021	\$ 177,353	\$ 216,375	\$ 393,728	\$192,707	48.94%
Sub Total	\$ 3,112,883	\$ 2,810,617	\$ 4,423,759	\$ 7,234,376	\$4,121,493	56.97%
Grand Total	\$ 7,498,750	\$ 5,015,212	\$ 7,372,407	\$ 12,387,619	\$4,888,869	39.47%

First time entering freshman are defined as students who enroll in a state-supported institution of higher education within two years of graduation from a secondary school.

**ANNUAL REMEDIATION REPORT
ADULT STUDENTS
Fiscal Year 2014-15**

Institution	Total Revenue	Direct Expenditures	Indirect Expenditures	Total Expenditure	General Revenue Subsidy	Gen. Rev. % of Total Exp.
ASUJ	\$ 126,541	\$ 128,683	\$ 71,996	\$ 200,679	\$74,138	36.94%
ATU	\$ 442,611	\$ 95,511	\$ 218,662	\$ 314,173	\$0	0.00%
HSU	\$ 25,867	\$ 9,158	\$ 19,818	\$ 28,976	\$3,108	10.73%
SAUM	\$ 137,042	\$ 64,120	\$ 86,245	\$ 150,365	\$13,323	8.86%
UAF	\$ 44,833	\$ 25,277	\$ 40,666	\$ 65,943	\$21,110	32.01%
UAFS	\$ 243,643	\$ 182,717	\$ 180,645	\$ 363,362	\$119,719	32.95%
UALR	\$ 283,992	\$ 135,922	\$ 238,378	\$ 374,301	\$90,309	24.13%
UAM	\$ 261,422	\$ 99,141	\$ 132,001	\$ 231,142	\$0	0.00%
UAPB	\$ 20,860	\$ 11,910	\$ 26,654	\$ 38,564	\$17,704	45.91%
UCA	\$ 98,610	\$ 54,933	\$ 50,156	\$ 105,090	\$6,480	6.17%
Sub Total	\$ 1,685,423	\$ 807,373	\$ 1,065,221	\$ 1,872,595	\$187,172	10.00%
ANC	\$ 53,584	\$ 141,744	\$ 178,762	\$ 320,505	\$266,922	83.28%
ASUB	\$ 151,870	\$ 133,514	\$ 155,929	\$ 289,444	\$137,574	47.53%
ASUMH	\$ 101,129	\$ 102,443	\$ 128,786	\$ 231,230	\$130,101	56.26%
ASUN	\$ 51,975	\$ 69,247	\$ 80,319	\$ 149,566	\$97,591	65.25%
BRTC	\$ 140,760	\$ 187,319	\$ 174,536	\$ 361,855	\$221,095	61.10%
CCCUA	\$ 40,197	\$ 65,441	\$ 81,229	\$ 146,670	\$106,473	72.59%
CoTO	\$ 73,014	\$ 118,460	\$ 75,302	\$ 193,763	\$120,749	62.32%
EACC	\$ 37,440	\$ 37,891	\$ 109,915	\$ 147,806	\$110,366	74.67%
MSCC	\$ 192,136	\$ 124,895	\$ 572,703	\$ 697,598	\$505,462	72.46%
NAC	\$ 45,320	\$ 77,767	\$ 67,057	\$ 144,825	\$99,505	68.71%
NPCC	\$ 214,965	\$ 154,714	\$ 274,334	\$ 429,048	\$214,084	49.90%
NWACC	\$ 688,568	\$ 359,445	\$ 617,946	\$ 977,390	\$288,822	29.55%
OZC	\$ 54,352	\$ 61,722	\$ 68,576	\$ 130,298	\$75,946	58.29%
PCCUA	\$ 81,522	\$ 132,113	\$ 260,516	\$ 392,629	\$311,108	79.24%
PTC	\$ 1,380,269	\$ 849,479	\$ 1,179,714	\$ 2,029,193	\$648,924	31.98%
RMCC	\$ 50,047	\$ 84,605	\$ 77,470	\$ 162,075	\$112,027	69.12%
SACC	\$ 90,127	\$ 85,700	\$ 135,610	\$ 221,309	\$131,182	59.28%
SAUT	\$ 57,965	\$ 54,528	\$ 102,822	\$ 157,351	\$99,385	63.16%
SEAC	\$ 151,012	\$ 137,977	\$ 244,499	\$ 382,476	\$231,464	60.52%
UACCB	\$ 57,570	\$ 48,050	\$ 77,130	\$ 125,181	\$67,611	54.01%
UACCH	\$ 70,078	\$ 99,656	\$ 130,312	\$ 229,968	\$159,890	69.53%
UACCM	\$ 114,869	\$ 101,345	\$ 123,643	\$ 224,987	\$110,118	48.94%
Sub Total	\$ 3,898,769	\$ 3,228,055	\$ 4,917,111	\$ 8,145,165	\$4,246,396	52.13%
Grand Total	\$ 5,584,192	\$ 4,035,428	\$ 5,982,332	\$ 10,017,760	\$4,433,568	44.26%

Adult students are defined as students that are 25 years or older.

**ANNUAL REMEDIATION REPORT
ALL OTHER STUDENTS
Fiscal Year 2014-15**

Institution	Total Revenue	Direct Expenditures	Indirect Expenditures	Total Expenditure	General Revenue Subsidy	Gen. Rev. % of Total Exp.
ASUJ	\$ 303,335	\$ 308,469	\$ 172,582	\$ 481,052	\$177,717	36.94%
ATU	\$ 901,651	\$ 194,567	\$ 445,441	\$ 640,008	\$0	0.00%
HSU	\$ 191,722	\$ 67,879	\$ 146,883	\$ 214,761	\$23,039	10.73%
SAUM	\$ 379,227	\$ 177,436	\$ 238,659	\$ 416,095	\$36,867	8.86%
UAF	\$ 92,747	\$ 52,291	\$ 84,126	\$ 136,417	\$43,670	32.01%
UAFS	\$ 345,194	\$ 258,874	\$ 255,938	\$ 514,812	\$169,618	32.95%
UALR	\$ 398,232	\$ 190,599	\$ 334,270	\$ 524,869	\$126,637	24.13%
UAM	\$ 420,714	\$ 159,550	\$ 212,433	\$ 371,984	\$0	0.00%
UAPB	\$ 228,367	\$ 130,384	\$ 291,792	\$ 422,176	\$193,808	45.91%
UCA	\$ 616,115	\$ 343,222	\$ 313,378	\$ 656,600	\$40,485	6.17%
Sub Total	\$ 3,877,305	\$ 1,883,271	\$ 2,495,502	\$ 4,378,773	\$501,467	11.45%
ANC	\$ 92,926	\$ 245,816	\$ 310,013	\$ 555,829	\$462,903	83.28%
ASUB	\$ 234,304	\$ 205,985	\$ 240,567	\$ 446,552	\$212,247	47.53%
ASUMH	\$ 93,587	\$ 94,804	\$ 119,182	\$ 213,985	\$120,398	56.26%
ASUN	\$ 106,365	\$ 141,711	\$ 164,370	\$ 306,081	\$199,716	65.25%
BRTC	\$ 147,900	\$ 196,820	\$ 183,390	\$ 380,210	\$232,310	61.10%
CCCUA	\$ 57,721	\$ 93,970	\$ 116,642	\$ 210,612	\$152,890	72.59%
CoTO	\$ 79,600	\$ 129,147	\$ 82,095	\$ 211,242	\$131,642	62.32%
EACC	\$ 86,976	\$ 88,024	\$ 255,340	\$ 343,364	\$256,388	74.67%
MSCC	\$ 271,283	\$ 176,343	\$ 808,617	\$ 984,961	\$713,677	72.46%
NAC	\$ 71,070	\$ 121,954	\$ 105,158	\$ 227,111	\$156,041	68.71%
NPCC	\$ 218,244	\$ 157,074	\$ 278,519	\$ 435,593	\$217,349	49.90%
NWACC	\$ 894,799	\$ 467,101	\$ 803,025	\$ 1,270,125	\$375,326	29.55%
OZC	\$ 57,603	\$ 65,414	\$ 72,677	\$ 138,091	\$80,488	58.29%
PCCUA	\$ 212,189	\$ 343,871	\$ 678,087	\$ 1,021,958	\$809,769	79.24%
PTC	\$ 1,175,921	\$ 723,714	\$ 1,005,058	\$ 1,728,771	\$552,851	31.98%
RMCC	\$ 58,745	\$ 99,308	\$ 90,932	\$ 190,240	\$131,495	69.12%
SACC	\$ 123,467	\$ 117,402	\$ 185,774	\$ 303,176	\$179,709	59.28%
SAUT	\$ 89,583	\$ 84,271	\$ 158,907	\$ 243,179	\$153,596	63.16%
SEAC	\$ 164,710	\$ 150,492	\$ 266,677	\$ 417,170	\$252,459	60.52%
UACCB	\$ 74,616	\$ 62,278	\$ 99,968	\$ 162,245	\$87,630	54.01%
UACCH	\$ 96,765	\$ 137,607	\$ 179,938	\$ 317,545	\$220,780	69.53%
UACCM	\$ 165,397	\$ 145,923	\$ 178,030	\$ 323,953	\$158,556	48.94%
Sub Total	\$ 4,573,771	\$ 4,049,027	\$ 6,382,965	\$ 10,431,992	\$5,858,222	56.16%
Grand Total	\$ 8,451,076	\$ 5,932,298	\$ 8,878,467	\$ 14,810,765	\$6,359,689	42.94%