REGULAR MEETING OF THE ARKANSAS HIGHER EDUCATION COORDINATING BOARD

October 25, 2019

Nick Fuller
Deputy Director

AGENDA ITEM NO. 6: PRODUCTIVITY-BASED FUNDING DISTRIBUTION 2020-21



- 3rd Year of Productivity Funding Model.
- Baseline Metrics used data from AY2015-2017 with Comparative metrics based on AY2016-2018.
- Overall Productivity Increase of 1.52% resulting in an additional \$8.4 million being recommended for distribution to Institutions.

HIGHER EDUCATION

 The Cap in increases to Base Level funding has increased to 2% while the Cap on Reallocation Losses has increased to 1.5%.

Productiv	vity Inde	x for FY2021					
				Universities	Colleges		
	FY2021 R	SA Forecast	\$ 558,122,681	74%	26%		
Productivi	ty Recon	nmendation	\$ 8,465,514	6,271,012	2,194,503		
	NEV	W FUNDING	ALLOCATED FUNDING		SOURCES OF N	IEW I	FUNDING
University	\$	6,271,012	\$ 244,326		State Contribution	\$	3,147,512
College	\$	2,194,503	\$ 1,328,150		Incentive Funding Contribution	\$	5,318,002
TOTAL	\$	8,465,514	\$ -		Total	\$	8,465,514



Institution	RSA ONLY Funding FY2020		FY2020 Incentive Funding						Y2021 Base RSA	% Change in Productivity Index
ASUJ	\$ 56,114,73	38 \$	-	\$	56,114,738	3.21%				
ATU*	\$ 32,809,86	52 \$	-	\$	32,809,862	2.98%				
HSU	\$ 18,966,48	37 \$	-	\$	18,966,487	-0.09%				
SAUM	\$ 17,542,73	19 \$	1,565,781	\$	15,976,938	14.58%				
UAF	\$ 122,015,99	98 \$	1,523,465	\$	120,492,533	4.54%				
UAFS	\$ 20,574,76	59 \$	-	\$	20,574,769	-1.11%				
UALR	\$ 56,283,33	L3 \$	-	\$	56,283,313	0.40%				
UAM*	\$ 15,786,58	32 \$	-	\$	15,786,582	3.63%				
UAPB	\$ 22,134,33	37 \$	-	\$	22,134,337	6.15%				
UCA	\$ 54,301,83	L4 \$	-	\$	54,301,814	4.66%				
4YR SUBTOTAL	416,530,62	20	3,089,246		413,441,374	3.70%				



Institution	F	RSA ONLY runding FY2020	FY	2020 Incentive Funding	FY2021 Base RSA		% Change in Productivity Index
ANC	\$	8,491,281	\$	-	\$	8,491,281	3.13%
ASUB	\$	11,929,786	\$	-	\$	11,929,786	-3.13%
ASUMH	\$	3,840,826	\$	100,965	\$	3,739,860	-2.55%
ASUMS	\$	3,945,500	\$	-	\$	3,945,500	1.49%
ASUN	\$	6,973,622	\$	830,623	\$	6,142,999	5.44%
BRTC	\$	6,052,381	\$	-	\$	6,052,381	-9.70%
CCCUA	\$	3,612,602	\$	131,396	\$	3,481,206	-0.15%
СОТО	\$	3,523,733	\$	-	\$	3,523,733	-2.26%
EACC	\$	8,348,134	\$	-	\$	8,348,134	-1.24%
NAC	\$	7,925,968	\$	-	\$	7,925,968	-5.82%
NPC	\$	8,956,024	\$	-	\$	8,956,024	-4.69%
NWACC	\$	11,406,258	\$	627,768	\$	10,778,490	4.88%
OZC	\$	3,095,210	\$	-	\$	3,095,210	-4.83%
PCCUA	\$	8,972,457	\$	-	\$	8,972,457	0.29%
SACC	\$	6,252,791	\$	127,969	\$	6,124,822	-3.45%
SAUT	\$	5,648,456	\$	-	\$	5,648,456	-1.37%
SEAC	\$	5,580,430	\$	-	\$	5,580,430	-6.00%
UACCB	\$	4,195,173	\$	2,146	\$	4,193,027	-2.15%
UACCH	\$	5,012,860	\$	407,889	\$	4,604,971	4.98%
UACCM	\$	4,985,709	\$	-	\$	4,985,709	2.95%
UA-RM	\$	3,174,800	\$	-	\$	3,174,800	10.30%
UA-PT	\$	14,986,063	\$	-	\$	14,986,063	-13.67%
2 YR SUBTOTAL	\$	146,910,063	\$	2,228,756	\$	144,681,307	-2.56%



	NEW GENERAL REVENUE FUNDING									
Institution	Productivity Index Increases (Increases Only)	Distribution of NEW Funding								
ASUJ	908	12.60%	789,877							
ATU*	639	8.86%	555,850							
HSU	-	0.00%	-							
SAUM	1,330	18.45%	1,157,158							
UAF	2,584	35.86%	2,248,903							
UAFS	-	0.00%	•							
UALR	84	1.16%	72,845							
UAM*	207	2.87%	179,846							
UAPB	403	5.59%	350,840							
UCA	1,052	14.60%	915,693							
4YR SUBTOTAL	7,207	100%	6,271,012							



	NEW GEN	ERAL REVENUE	FUNDING
Institution	Productivity Index Increases (Increases Only)	Contribution to Increase (by Inst. Type)	Distribution of NEW Funding
ANC	87	5.88%	129,046
ASUB	-	0.00%	-
ASUMH	-	0.00%	-
ASUMS	41	2.75%	60,356
ASUN	274	18.59%	408,061
BRTC	1	0.00%	•
CCCUA	1	0.00%	•
СОТО	-	0.00%	-
EACC	-	0.00%	-
NAC	-	0.00%	-
NPC	-	0.00%	-
NWACC	584	39.58%	868,598
OZC	-	0.00%	-
PCCUA	7	0.46%	10,114
SACC	-	0.00%	-
SAUT	-	0.00%	-
SEAC	-	0.00%	-
UACCB	-	0.00%	-
UACCH	162	10.98%	240,848
UACCM	161	10.90%	239,297
UA-RM	160	10.85%	238,183
UA-PT	-	0.00%	-
2 YR SUBTOTAL	1,476	100%	2,194,503



	PRODUCTIVITY REALLOCATION											
Institution	Change in Productivity Index (Increases Only)	oductivity Index Increase		Reallocation of Productivity Losses								
ASUJ	908	12.60%	\$ -	\$ 30,775								
ATU*	639	8.86%	\$ -	\$ 21,657								
HSU	-	0.00%	\$ 16,758	\$ (16,758)								
SAUM	1,330	18.45%	\$ -	\$ 45,084								
UAF	2,584	35.86%	\$ -	\$ 87,620								
UAFS	-	0.00%	\$ 227,568	\$ (227,568)								
UALR	84	1.16%	\$ -	\$ 2,838								
UAM*	207	2.87%	\$ -	\$ 7,007								
UAPB	403	5.59%	\$ -	\$ 13,669								
UCA	1,052	14.60%	\$ -	\$ 35,677								
4YR SUBTOTAL	7,207	100%	\$ 244,326	\$ -								



	PRODUCTIVITY REALLOCATION									
Institution	Change in Productivity Index (Increases Only)	roductivity Index Increase Reallocation Losses		Productivity Index Increase Real				eallocation of ductivity Losses		
ANC	87	5.88%	\$	-	\$	78,101				
ASUB	-	0.00%	\$	178,947	\$	(178,947)				
ASUMH	-	0.00%	\$	56,098	\$	(56,098)				
ASUMS	41	2.75%	\$	1	\$	36,528				
ASUN	274	18.59%	\$	-	\$	246,965				
BRTC	-	0.00%	\$	90,786	\$	(90,786)				
CCCUA	-	0.00%	\$	5,167	\$	(5,167)				
СОТО	-	0.00%	\$	52,856	\$	(52,856)				
EACC	-	0.00%	\$	103,829	\$	(103,829)				
NAC	-	0.00%	\$	118,890	\$	(118,890)				
NPC	-	0.00%	\$	134,340	\$	(134,340)				
NWACC	584	39.58%	\$	1	\$	525,690				
OZC	-	0.00%	\$	46,428	\$	(46,428)				
PCCUA	7	0.46%	\$	-	\$	6,121				
SACC	-	0.00%	\$	91,872	\$	(91,872)				
SAUT	-	0.00%	\$	77,544	\$	(77,544)				
SEAC	-	0.00%	\$	83,706	\$	(83,706)				
UACCB	-	0.00%	\$	62,895	\$	(62,895)				
UACCH	162	10.98%	\$	-	\$	145,765				
UACCM	161	10.90%	\$	-	\$	144,827				
UA-RM	160	10.85%	\$	-	\$	144,152				
UA-PT	-	0.00%	\$	224,791	\$	(224,791)				
2 YR SUBTOTAL	1,476	100%	\$	1,328,150	\$	-				



	RECOMMENDATION											
Institution	Recommended Funding 2020-2021	222 2 222		RSA Increase (Capped at 2.0%)	Incentive Funding							
ASUJ	\$ 56,935,389	\$ 820,651	1.46%	\$ 820,651	\$ -							
ATU*	\$ 33,387,368	\$ 577,506	1.76%	\$ 577,506	\$ -							
HSU	\$ 18,949,729	\$ (16,758)	-0.09%	\$ -	\$ -							
SAUM	\$ 17,179,180	\$ 1,202,242	7.52%	\$ 319,539	\$ 882,704							
UAF	\$ 122,829,056	\$ 2,336,523	1.94%	\$ 2,336,523	\$ -							
UAFS	\$ 20,347,201	\$ (227,568)	-1.11%	\$ -	\$ -							
UALR	\$ 56,358,996	\$ 75,683	0.13%	\$ 75,683	\$ -							
UAM*	\$ 15,973,435	\$ 186,853	1.18%	\$ 186,853	\$ -							
UAPB	\$ 22,498,846	\$ 364,509	1.65%	\$ 364,509	\$ -							
UCA	\$ 55,253,184	\$ 951,370	1.75%	\$ 951,370	\$ -							
4YR SUBTOTAL	419,712,386	\$ 6,271,012	1.52%	\$ 5,632,635	\$ 882,704							



		RECOMMENDATION										
Institution	Recommended Funding 2020-2021		otal Change in Funding	% Change	Ш	RSA Increase (Capped at 2.0%)		Incentive Funding				
ANC	\$ 8,698,428	\$ \$	207,146	2.44%	\$	169,826	\$	37,320				
ASUB	\$ 11,750,839	\$	(178,947)	-1.50%	\$	-	\$	-				
ASUMH	\$ 3,683,762	\$	(56,098)	-1.50%	\$	-	\$	-				
ASUMS	\$ 4,042,384	\$	96,884	2.46%	\$	78,910	\$	17,974				
ASUN	\$ 6,798,025	\$	655,027	10.66%	\$	122,860	\$	532,167				
BRTC	\$ 5,961,595	\$	(90,786)	-1.50%	\$	-	\$	-				
CCCUA	\$ 3,476,039	\$	(5,167)	-0.15%	\$	1	\$	-				
СОТО	\$ 3,470,877	7 \$	(52,856)	-1.50%	\$	1	\$	-				
EACC	\$ 8,244,306	\$	(103,829)	-1.24%	\$	1	\$	-				
NAC	\$ 7,807,078	\$	(118,890)	-1.50%	\$	1	\$	-				
NPC	\$ 8,821,684	\$	(134,340)	-1.50%	\$	1	\$	-				
NWACC	\$ 12,172,778	\$	1,394,288	12.94%	\$	215,570	\$	1,178,718				
OZC	\$ 3,048,782	\$	(46,428)	-1.50%	\$	-	\$	-				
PCCUA	\$ 8,988,693	\$	16,236	0.18%	\$	16,236	\$	-				
SACC	\$ 6,032,949	\$	(91,872)	-1.50%	\$	1	\$	-				
SAUT	\$ 5,570,912	\$	(77,544)	-1.37%	\$	1	\$	-				
SEAC	\$ 5,496,724	\$	(83,706)	-1.50%	\$	1	\$	-				
UACCB	\$ 4,130,132	\$	(62,895)	-1.50%	\$	-	\$	-				
UACCH	\$ 4,991,585	\$	386,613	8.40%	\$	92,099	\$	294,514				
UACCM	\$ 5,369,833	\$	384,124	7.70%	\$	99,714	\$	284,410				
UA-RM	\$ 3,557,135	\$	382,335	12.04%	\$	63,496	\$	318,839				
UA-PT	\$ 14,761,272	\$	(224,791)	-1.50%	\$	-	\$	-				
2 YR SUBTOTAL	\$ 146,875,810) \$	2,194,503	1.52%	\$	858,711	\$	2,663,941				



Nick Fuller Deputy Director

AGENDA ITEM NO. 7: REPORT ON INTERCOLLEGIATE ATHLETIC REVENUES & EXPENDITURES 2018-19



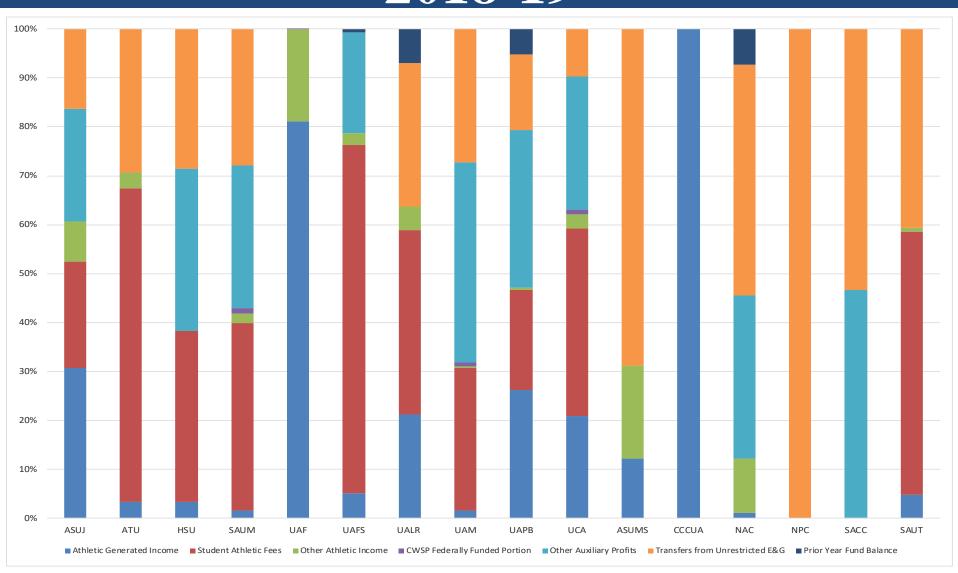
Athletic Report

- A.C.A. §6-62-106 directs AHECB to develop and establish uniform accounting standards and procedures for reporting revenues and expenditures.
- The 2018-19 Athletic actual expenditures for state-supported universities was \$201.9 million and \$1.07 million for two-year colleges.
- This represents an **increase** of 7.1 percent over 2017-18.

Revenues by Source

Revenues	All Institutions (including UAF)		Percent of Total Revenues	All stitutions excluding UAF)	Percent of Total Revenues
Athletic Generated Income	\$	118,050,226	57.77%	\$ 13,954,527	18.35%
Student Athletic Fees	\$	26,506,301	12.97%	\$ 26,506,301	34.86%
Other Athletic Income	\$	27,251,929	13.34%	\$ 3,064,823	4.03%
CWSP Federally Funded Portion	\$	240,248	0.12%	\$ 228,546	0.30%
Other Auxiliary Profits	\$	16,306,083	7.98%	\$ 16,306,083	21.44%
Transfers from Unrestricted E&G	\$	14,882,760	7.28%	\$ 14,882,760	19.57%
Prior Year Fund Balance	\$	1,102,999	0.54%	\$ 1,102,999	1.45%
Total Revenues	\$	204,340,545	100.00%	\$ 76,046,039	100.00%

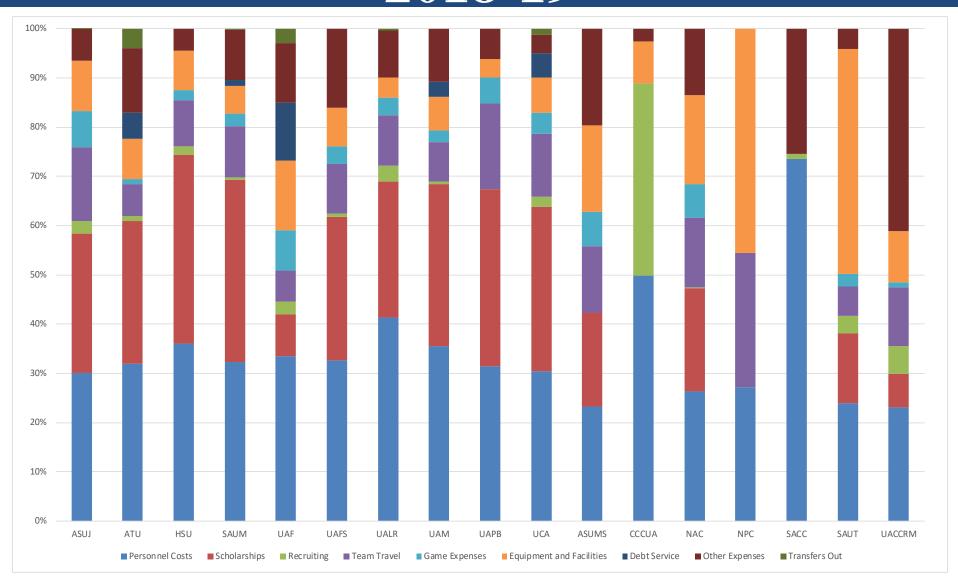
% of Athletic Revenues By Source 2018-19



Expenditures by Source

Expenditures	All Institutions (including UAF)		Percent of Total Expenditures	All stitutions excluding UAF)	Percent of Total Expenditures
Personnel Costs	\$	67,455,460	33.2%	\$ 24,832,402	32.7%
Scholarships	\$	34,502,873	17.0%	\$ 23,734,044	31.2%
Recruiting	\$	4,639,120	2.3%	\$ 1,364,063	1.8%
Team Travel	\$	17,363,520	8.6%	\$ 9,336,925	12.3%
Game Expenses	\$	13,548,621	6.7%	\$ 3,349,117	4.4%
Equipment and Facilities	\$	23,939,800	11.8%	\$ 5,797,155	7.6%
Debt Service	\$	15,961,747	7.9%	\$ 1,198,443	1.6%
Other Expenses	\$	21,397,441	10.5%	\$ 5,914,865	7.8%
Transfers Out	\$	4,185,006	2.1%	\$ 484,188	0.6%
Total Expenditures	\$	202,993,588	100.0%	\$ 76,011,203	100.0%

% of Athletic Expenditures By Source 2018-19



Nick Fuller
Deputy Director

AGENDA ITEM NO. 8: BOND AND LOAN FEASIBILITY UPDATES



Bond & Loan Feasibility Updates

This update consists of the actual terms for bond and loan issues receiving AHECB approval that occurred from October 2018 through October 2019.

 Report includes the actual date of bond/loan issue, amount of bond/loan issue and actual bond/loan terms for bond and loans approved during the reporting period Nick Fuller Deputy Director

AGENDA ITEM NO. 9: MAINTENANCE REPORT



Maintenance of New Facilities Report

- The AHECB policy for maintenance of new facilities states that a report on the amount transferred to plant funds will be presented annually at the October AHECB meeting
- Ensures all newly constructed or purchased facilities will have a source of funding for maintenance
- Institutions seeking approval of a loan or a bond issue for the construction or purchase of a new facility must provide for the maintenance of that facility by transferring annually to plant funds Current rates:
 - \$2.50 per gross square foot for an educational and general facility \$1.25 per gross square foot for an auxiliary facility
- Report includes the status of the maintenance transfer for each new facility for which a loan or bond issue was approved for the construction or purchase of that facility



Dr. Jessie J Walker Senior Associate Director of Academic Affairs /Research & Analytics



ACADEMIC COMMITTEE CONSENT AGENDA ITEMS

Consent Items

- *10. University of Arkansas, Fayetteville Bachelor of Science in Data Science
- *11. University of Arkansas, Fayetteville Master of Science in Economic Analytics
- *12. University of Arkansas for Medical Sciences
 Master of Science in Healthcare Data Analytics
- *13. University of Arkansas Community College Hope-Texarkana New Off Campus Instruction Center – James Black School of Bladesmithing and Historic Trades

^{*}Numbers refer to main agenda

Dr. Jessie J Walker Senior Associate Director of Academic Affairs /Research & Analytics

AGENDA ITEM NO. 14 INSTITUTIONAL CERTIFICATION ADVISORY COMMITTEE: RESOLUTIONS



Institutional Certification Advisory Committee (ICAC)

- 1 College
- 8 Programs

Dr. Jessie J Walker Senior Associate Director of Academic Affairs /Research & Analytics

AGENDA ITEM NO. 15 LETTERS OF NOTIFICATION



Letters of Notification

- Programs approved by the ADHE Director
- Programs must be included on the AHECB agenda prior to initiation
- Programs are reasonable and moderate extensions of existing certificates and degrees

Dr. Jessie J Walker Senior Associate Director of Academic Affairs /Research & Analytics

AGENDA ITEM NO. 16 LETTERS OF INTENT



Letters of Intent

- Notification of institutional plans to offer new programs or organizational units that require Coordinating Board approval
- Chief academic officers and chief executive officers can comment on the proposals before consideration by AHECB

Appointment of Nominating Committee

Chairman Jim Carr will appoint members of the Arkansas Higher Education Coordinating Board nominating committee. The nominating committee will recommend Board officers for 2020-21 at the January 31, 2020 meeting.

- Chair Dr. Michael Stanton
- Chris Gilliam
- ➤ Lori Griffin

2020 Coordinating Board Meeting Schedule

The proposed 2020 schedule for these regular quarterly meetings follows:

> January 31, 2020

ADHE, Little Rock

> April 24, 2020

ADHE, Little Rock

> July 31, 2020

Arkansas State University - Jonesboro

October 30, 2020

ADHE, Little Rock

ADHE Staffing



- Jonathan ColemanFinancial Aid Program Manager
 - Last day was September 27, 2019



- Lisa SmithFinancial Aid Program Manager
 - Began October 14, 2019

State Approving Agency for Veterans Training



Bill Dedner Program Manager



LaTrenda JacksonProgram Advisor



Carlton Lawyer
Program Advisor



Sheila Gray
Administrative Assistant

Institutional Leadership



Christina Drale, Ph.D., has been named chancellor of the University of Arkansas at Little Rock. Drale has served as interim executive vice chancellor and provost of the campus since October 2018.

Elaine Kneebone, General Counsel for Henderson State University, will serve as acting president until an interim search is completed. Kneebone is a 1997 graduate of Henderson State University with a bachelor of arts degree in history.





ADHE Closing the Gap Award Recipient



What is Elevate?

Founded in 2017, the ATU Norman Career Services Elevate program utilizes National Association of Colleges and Employers (NACE) career readiness standards and makes career preparation accessible to all students by providing it through self-paced, online learning.



Elements of Elevate

- Self-Assessment
- Development of a Career Action Plan
- Resume and Cover Letter Training
- Two Mock Interviews
- Attendance at Two Networking Events/Career Fairs
- Participation in an Experiential Learning Opportunity



Program Incentives

- ATU Padfolio
- Certificate of Completion
- Commemorative Award
- Admission to a Luncheon Banquet
- Up to \$500 to Purchase Business Attire

Program Outcomes

- Fall 2018 140 participants
 - 24 completers
 - 15 'went shopping'
 - Intern with US Army Corps of Engineers
 - Academic Advisor at University of Kansas
 - Engineer at Georgia-Pacific, LLC
 - Intern with Senator Tom Cotton & intern at Cascade Investment Capital
- Fall 2019 202 enrolled
 - 109 have completed at least 1 milestone





Nick Fuller Deputy Director

AGENDA ITEM NO. 5: CONCURRENT CHALLENGE SCHOLARSHIP



Concurrent Challenge Scholarship

ACT 456 of 2019

- Eligible to High School juniors and seniors who are enrolled in an Arkansas public school, private school, or home school.
- Allows a scholarship award for an eligible endorsed concurrent enrollment course or certificate program.
- Will award a maximum of \$125 per eligible course a student is enrolled in, with a maximum of 2 courses per semester of eligibility.
- Awards will be made to the institution on behalf of the student.
- Funded from excess lottery proceeds after the Academic Challenge and Workforce Challenge scholarships have been funded.